

## Raymond Limited

August 16, 2018

### Ratings

| Facilities                         | Amount<br>(Rs. crore)                                                                        | Rating <sup>1</sup>                               | Rating Action |
|------------------------------------|----------------------------------------------------------------------------------------------|---------------------------------------------------|---------------|
| Long-term Bank Facilities          | 1025.00                                                                                      | CARE AA; Stable<br>(Double A; Outlook:<br>Stable) | Reaffirmed    |
| Short-term Bank Facilities         | 640.00                                                                                       | CARE A1+<br>(A One Plus)                          | Reaffirmed    |
| <b>Total Facilities</b>            | <b>1665.00</b><br><b>(Rupees One Thousand Six<br/>Hundred and Sixty Five<br/>crore only)</b> |                                                   |               |
| <b>Commercial Paper (CP) Issue</b> | <b>550.00</b><br><b>(Rupees Five Hundred Fifty<br/>Crore only)</b>                           | CARE A1+<br>(A One Plus)                          | Reaffirmed    |

*Details of instruments/facilities in Annexure-1*

### Detailed Rationale & Key Rating Drivers

The reaffirmation of ratings assigned to the bank facilities of Raymond Limited (Raymond) continue to derive strength from the dominant position of the company in the worsted suiting fabrics industry, widespread distribution network supplemented by asset-light retail strategy and experienced promoter group and management. Integrated operations along with diversified revenue stream and presence of brands in the apparel segment add strength to the ratings. The ratings also take cognizance of adequate liquidity profile and moderate financial risk profile of the company.

These rating strengths are tempered by susceptibility to fluctuation in raw material prices and fluctuation in foreign exchange imparting volatility to profitability and intense competition faced from organized and unorganized players in the branded apparel segment.

The company's ability to improve its debt coverage indicators and profitability margins amidst intense competition in the industry is the key rating sensitivity.

### Detailed description of the key rating drivers

#### Key Rating Strengths

**Dominant position in the worsted suiting business and presence of brands in apparel segment:** An established track record of nearly a century, a strong brand image, and large retail network has helped Raymond develop a healthy market position in the worsted suiting business. Being India's largest manufacturer of worsted fabrics and wool blends, the company enjoys 65% market share. It had 1219 (800 retail outlets branded as The Raymond Shop (TRS), 68 MTM and 299 EBO) over 2.15 sq. ft. as on March 31, 2018, spread across India. Over the years, apart from its flagship brand, Raymond has also developed various other brands in apparel segment like Raymond Ready-to-Wear, Park Avenue, ColorPlus and Parx. Furthermore, Raymond is also present in the engineering segment, where it manufactures tools (including steel files) and, hardware and automotive components and is the leading manufacturer of steel files, with a domestic market share of about 65% in FY17.

**Experienced promoter group and management:** The promoter group of Raymond has been in the textiles business since decades and has also been closely involved in the management of operations in addition to defining and monitoring the business strategy. The promoters are supported by a well-qualified and experienced management team. Mr. Gautam Singhania, Chairman & Managing Director of Raymond, has been on the board since 1990. He has restructured the group, sold Raymond's non-core businesses (synthetics, steel and cement) and focused in making Raymond an internationally reputed fabric to fashion player. The promoters are supported by a well-qualified and experienced management team.

**Diversified revenue stream along with complete vertical integration:** On a consolidated level, the revenue profile is well-diversified and fairly distributed across its segments. It has significant presence in Branded Textiles (Suiting, Shirting fabrics, and Made to Measure; 48% of revenue in FY18 & FY17), Branded Apparel (24% in FY18 and 22% in FY17), Garmenting (11% each in FY18 & FY17), Shirting (10% in FY18 and 9% in FY17), and Engineering (containing auto components and tools and hardware; 10% in FY18 and 9% in FY17) businesses. Furthermore, Raymond's clothing business operations (comprising Textiles, Garmenting, Denim & Shirting and Apparel) are vertically integrated across the complete

<sup>1</sup>Complete definition of the ratings assigned are available at [www.careratings.com](http://www.careratings.com) and other CARE publications

value chain from fabric to garments to branded apparel to retail. This integrated setup gives Raymond significant operational flexibility and an ability to rationalize costs by managing dependence on outsourced vendors.

**Widespread distribution network:** Raymond has one of the largest retail networks in the textile space in India with a retail store network of 1,219 stores (800 retail outlets branded as The Raymond Shop (TRS), 68 Made to Measure (MTM) and 299 Exclusive Brand Outlets (EBO)) and dedicated retail space of 2.15 million sq. ft. as on March 31, 2018. Raymond, via pan India presence, retails its products through a distribution network of more than 20,000 touch-points in 600 cities and towns reached through 165 wholesalers, 3300 multi-brand outlets (MBO), 1080 exclusive 'The Raymond Shop' outlets, and 800 LFS.

**Adequate liquidity profile despite deterioration in current ratio:** Over the past few years, Raymond Group's short term liabilities (including borrowings, customer advances and creditors) have increased leading to moderation of current ratio which witnessed a decline viz. 0.99x as on March 31, 2018 and 1.04x as on March 31, 2017 vis-à-vis 1.29 as on March 31, 2016. However, the group continues to enjoy adequate liquidity position as can be seen from its low working capital utilization (29% of average utilization in the past 12 months ending June 2018). Its liquidity risk is further mitigated on account of sizeable treasury investments and cash aggregating Rs.432.63 crore as of March 31, 2018 (comprising of current investments of Rs.335.00 crore, non-current investments in tax free bonds and venture capital funds aggregating Rs.70.84 crore, and unencumbered cash balance of Rs.26.79 crore).

**Moderate financial risk profile:** Raymond Group's financial risk profile has remained moderate over the past with overall gearing in the range of 1.20x to 1.30x in the past three years ending March 31, 2018. Due to increase in profitability, interest coverage ratio improved to 2.67x in FY18 vis-à-vis 2.03x in FY17 and 2.53x in FY16, however FY17 ratio was impacted due to demonetization.

Furthermore, total debt to gross cash accruals improved to 7.32x as on March 31, 2018 vis-à-vis 12.28x as on March 31, 2017 and 8.70x as on March 31, 2016.

Furthermore, its debt service coverage ratio continues to be below unity on consolidated levels. Nonetheless, comfort is derived from the Group's established brand and financial flexibility by way of strong refinancing capability and also option to monetize non-core assets (~120 acres of land in Thane, Maharashtra). Furthermore, Raymond has consistently maintained an adequate liquidity position along with a sizeable liquid investments portfolio which adds strength to its debt servicing capability.

**Stable operational performance:** Being a market leader in worsted suiting fabrics as well as having established apparel brands and a wide spread distribution network, Raymond's operational performance has remained stable with consistent growth across all textile segments. In FY18, the company reported growth of 11% to Rs.6006 crore

During FY17, despite demonetization and GST rollout affecting industry demand, Raymond achieved a ~3% year on year growth in total operating income as well as like-to-like store sales in FY17. Furthermore, with innovative product launches such as 'Techno Smart' and 'Techno Stretch', intelligent product mixes and streamlined advertising setup, Raymond Group achieved growth in revenue in FY18.

#### Key Rating Weaknesses

##### **Susceptibility to adverse movements in input costs:**

Volatility in wool, cotton, and other raw material prices has also led to fluctuations in operating margin. In fiscal 2018 and 2017, sharp and sustained increase in cotton and wool prices, a key raw material, led to erosion in gross margins. Also, Raymond imports bulk of its wool requirement from Australia and New Zealand, and thus, faces currency volatility as well.

##### **Intense Competition from organized and unorganized sector in the branded apparel segment:**

Raymond faces intense competition in the branded apparel space from other established players like Allen Solly, Louis Philippe, US Polo, Blackberry, Zodiac, etc. and is also vulnerable to changes in fashion trends as well as consumer spending habits.

**Analytical approach:** For arriving at the ratings, CARE has considered the consolidated financials of the group owing to operational and financial linkages between the parent and various subsidiaries, common management and fungible cash-flows.

**Applicable Criteria**
[Criteria on assigning Outlook to Credit Ratings](#)
[CARE's Policy on Default Recognition](#)
[Criteria for Short Term Instruments](#)
[Rating Methodology-Manufacturing Companies](#)
[Financial ratios – Non-Financial Sector](#)
**About the Company**

Incorporated in 1925, Raymond Ltd (Raymond) is one of the leading integrated producers of worsted suiting fabric in the world. It is the flagship company of the Raymond Group, which is a diversified conglomerate having interests in textiles, apparel retailing, auto components and engineering files & tools amongst others. Raymond, on a standalone basis, is mainly engaged into fabric manufacturing with total production capacity of approximately 38 million meters per annum.

| Brief Financials (Rs. crore) | FY17 (A) | FY18 (A) |
|------------------------------|----------|----------|
| Total operating income       | 5,410    | 6,006    |
| PBILDT                       | 361      | 529      |
| PAT                          | 27       | 142      |
| Overall gearing (times)      | 1.24     | 1.29     |
| Interest coverage (times)    | 2.03     | 2.67     |

A: Audited

**Status of non-cooperation with previous CRA:** Not Applicable

**Any other information:** Not Applicable

**Rating History for last three years:** Please refer Annexure-2

**Note on complexity levels of the rated instrument:** CARE has classified instruments rated by it on the basis of complexity. This classification is available at [www.careratings.com](http://www.careratings.com). Investors/market intermediaries/regulators or others are welcome to write to [care@careratings.com](mailto:care@careratings.com) for any clarifications.

**Analyst Contact:**

Name: Mr. Murtuza Patrawala

Tel: 022 - 67543456

Email: [murtuza.patrawala@careratings.com](mailto:murtuza.patrawala@careratings.com)

**\*\*For detailed Rationale Report and subscription information, please contact us at [www.careratings.com](http://www.careratings.com)**

**About CARE Ratings:**

CARE Ratings commenced operations in April 1993 and over two decades, it has established itself as one of the leading credit rating agencies in India. CARE is registered with the Securities and Exchange Board of India (SEBI) and also recognized as an External Credit Assessment Institution (ECAI) by the Reserve Bank of India (RBI). CARE Ratings is proud of its rightful place in the Indian capital market built around investor confidence. CARE Ratings provides the entire spectrum of credit rating that helps the corporates to raise capital for their various requirements and assists the investors to form an informed investment decision based on the credit risk and their own risk-return expectations. Our rating and grading service offerings leverage our domain and analytical expertise backed by the methodologies congruent with the international best practices.

**Disclaimer**

CARE's ratings are opinions on credit quality and are not recommendations to sanction, renew, disburse or recall the concerned bank facilities or to buy, sell or hold any security. CARE has based its ratings/outlooks on information obtained from sources believed by it to be accurate and reliable. CARE does not, however, guarantee the accuracy, adequacy or completeness of any information and is not responsible for any errors or omissions or for the results obtained from the use of such information. Most entities whose bank facilities/instruments are rated by CARE have paid a credit rating fee, based on the amount and type of bank facilities/instruments.

In case of partnership/proprietary concerns, the rating /outlook assigned by CARE is based on the capital deployed by the partners/proprietor and the financial strength of the firm at present. The rating/outlook may undergo change in case of withdrawal of capital or the unsecured loans brought in by the partners/proprietor in addition to the financial performance and other relevant factors.

**Annexure-1: Details of Instruments/Facilities**

| Name of the Instrument                | Date of Issuance | Coupon Rate | Maturity Date | Size of the Issue (Rs. crore) | Rating assigned along with Rating Outlook |
|---------------------------------------|------------------|-------------|---------------|-------------------------------|-------------------------------------------|
| Fund-based - LT-Cash Credit           | -                | -           | -             | 535.00                        | CARE AA; Stable                           |
| Non-fund-based-Short Term             | -                | -           | -             | 340.00                        | CARE A1+                                  |
| Fund-based - LT-Term Loan             | -                | -           | December 2020 | 490.00                        | CARE AA; Stable                           |
| Fund-based-Short Term                 | -                | -           | -             | 50.00                         | CARE A1+                                  |
| Fund-based - ST-Factoring/ Forfeiting | July 24, 2018    | -           | -             | 250.00                        | CARE A1+                                  |
| Commercial Paper                      | -                | -           | -             | 550.00                        | CARE A1+                                  |

**Annexure-2: Rating History of last three years**

| Sr. No. | Name of the Instrument/Bank Facilities | Current Ratings |                                |                 | Rating history                            |                                                                |                                           |                                           |
|---------|----------------------------------------|-----------------|--------------------------------|-----------------|-------------------------------------------|----------------------------------------------------------------|-------------------------------------------|-------------------------------------------|
|         |                                        | Type            | Amount Outstanding (Rs. crore) | Rating          | Date(s) & Rating(s) assigned in 2018-2019 | Date(s) & Rating(s) assigned in 2017-2018                      | Date(s) & Rating(s) assigned in 2016-2017 | Date(s) & Rating(s) assigned in 2015-2016 |
| 1.      | Fund-based - LT-Cash Credit            | LT              | 535.00                         | CARE AA; Stable | -                                         | 1)CARE AA; Stable (18-Jan-18)<br>2)CARE AA; Stable (19-Apr-17) | 1)CARE AA (18-Oct-16)                     | 1)CARE AA (27-Jul-15)                     |
| 2.      | Non-fund-based-Short Term              | ST              | 340.00                         | CARE A1+        | -                                         | 1)CARE A1+ (18-Jan-18)<br>2)CARE A1+ (19-Apr-17)               | 1)CARE A1+ (18-Oct-16)                    | 1)CARE A1+ (27-Jul-15)                    |
| 3.      | Fund-based - LT-Term Loan              | LT              | 490.00                         | CARE AA; Stable | -                                         | 1)CARE AA; Stable (18-Jan-18)<br>2)CARE AA; Stable (19-Apr-17) | 1)CARE AA (18-Oct-16)                     | 1)CARE AA (27-Jul-15)                     |
| 4.      | Commercial Paper                       | ST              | 550.00                         | CARE A1+        | -                                         | 1)CARE A1+ (18-Jan-18)<br>2)CARE A1+ (09-Oct-17)               | 1)CARE A1+ (18-Oct-16)                    | 1)CARE A1+ (27-Jul-15)                    |
| 5.      | Fund-based-Short Term                  | ST              | 50.00                          | CARE A1+        | -                                         | 1)CARE A1+ (18-Jan-18)<br>2)CARE A1+ (19-Apr-17)               | 1)CARE A1+ (18-Oct-16)                    | 1)CARE A1+ (27-Jul-15)                    |
| 6.      | Debentures-Non Convertible Debentures  | LT              | -                              | -               | -                                         | -                                                              | 1)Withdrawn (12-Apr-16)                   | 1)CARE AA (27-Jul-15)                     |
| 7.      | Debentures-Non Convertible Debentures  | LT              | -                              | -               | -                                         | -                                                              | -                                         | 1)Withdrawn (01-Apr-15)                   |

|     |                                       |    |        |                 |   |                                                                |                         |                       |
|-----|---------------------------------------|----|--------|-----------------|---|----------------------------------------------------------------|-------------------------|-----------------------|
| 8.  | Debentures-Non Convertible Debentures | LT | -      | -               | - | -                                                              | 1)Withdrawn (18-Oct-16) | 1)CARE AA (27-Jul-15) |
| 9.  | Debentures-Non Convertible Debentures | LT | -      | -               | - | 1)Withdrawn (19-Apr-17)                                        | 1)CARE AA (18-Oct-16)   | 1)CARE AA (27-Jul-15) |
| 10. | Debentures-Non Convertible Debentures | LT | -      | -               | - | -                                                              | 1)Withdrawn (12-Apr-16) | 1)CARE AA (27-Jul-15) |
| 11. | Debentures-Non Convertible Debentures | LT | -      | -               | - | 1)Withdrawn (18-Jan-18)<br>2)CARE AA; Stable (19-Apr-17)       | 1)CARE AA (18-Oct-16)   | 1)CARE AA (27-Jul-15) |
| 12. | Debentures-Non Convertible Debentures | LT | 100.00 | CARE AA; Stable | - | 1)CARE AA; Stable (18-Jan-18)<br>2)CARE AA; Stable (19-Apr-17) | 1)CARE AA (18-Oct-16)   | 1)CARE AA (22-Feb-16) |
| 13. | Debentures-Non Convertible Debentures | LT | 150.00 | CARE AA; Stable | - | 1)CARE AA; Stable (18-Jan-18)<br>2)CARE AA; Stable (19-Apr-17) | -                       | -                     |
| 14. | Debentures-Non Convertible Debentures | LT | 100.00 | CARE AA; Stable | - | 1)CARE AA; Stable (26-Mar-18)                                  | -                       | -                     |
| 15. | Fund-based - ST-Factoring/ Forfeiting | ST | 250.00 | CARE A1+        | - | -                                                              | -                       | -                     |

**CONTACT****Head Office Mumbai**

**Ms. Meenal Sikchi**  
Cell: + 91 98190 09839  
E-mail: [meenal.sikchi@careratings.com](mailto:meenal.sikchi@careratings.com)

**Mr. Ankur Sachdeva**  
Cell: + 91 98196 98985  
E-mail: [ankur.sachdeva@careratings.com](mailto:ankur.sachdeva@careratings.com)

**Ms. Rashmi Narvankar**  
Cell: + 91 99675 70636  
E-mail: [rashmi.narvankar@careratings.com](mailto:rashmi.narvankar@careratings.com)

**Mr. Saikat Roy**  
Cell: + 91 98209 98779  
E-mail: [saikat.roy@careratings.com](mailto:saikat.roy@careratings.com)

**CARE Ratings Limited**

(Formerly known as Credit Analysis & Research Ltd.)

Corporate Office: 4th Floor, Godrej Coliseum, Somaia Hospital Road, Off Eastern Express Highway, Sion (East), Mumbai - 400 022  
Tel: +91-22-6754 3456 | Fax: +91-22-6754 3457 | E-mail: [care@careratings.com](mailto:care@careratings.com)

**AHMEDABAD**

**Mr. Deepak Prajapati**  
32, Titanium, Prahaladnagar Corporate Road,  
Satellite, Ahmedabad - 380 015  
Cell: +91-9099028864  
Tel: +91-79-4026 5656  
E-mail: [deepak.prajapati@careratings.com](mailto:deepak.prajapati@careratings.com)

**JAIPUR**

**Mr. Nikhil Soni**  
304, Pashupati Akshat Heights, Plot No. D-91,  
Madho Singh Road, Near Collectorate Circle,  
Bani Park, Jaipur - 302 016.  
Cell: +91 – 95490 33222  
Tel: +91-141-402 0213 / 14  
E-mail: [nikhil.soni@careratings.com](mailto:nikhil.soni@careratings.com)

**BENGALURU**

**Mr. V Pradeep Kumar**  
Unit No. 1101-1102, 11th Floor, Prestige Meridian II,  
No. 30, M.G. Road, Bangalore - 560 001.  
Cell: +91 98407 54521  
Tel: +91-80-4115 0445, 4165 4529  
Email: [pradeep.kumar@careratings.com](mailto:pradeep.kumar@careratings.com)

**KOLKATA**

**Ms. Priti Agarwal**  
3rd Floor, Prasad Chambers, (Shagun Mall Bldg.)  
10A, Shakespeare Sarani, Kolkata - 700 071.  
Cell: +91-98319 67110  
Tel: +91-33- 4018 1600  
E-mail: [priti.agarwal@careratings.com](mailto:priti.agarwal@careratings.com)

**CHANDIGARH**

**Mr. Anand Jha**  
SCF No. 54-55,  
First Floor, Phase 11,  
Sector 65, Mohali - 160062  
Chandigarh  
Cell: +91 85111-53511/99251-42264  
Tel: +91- 0172-490-4000/01  
Email: [anand.jha@careratings.com](mailto:anand.jha@careratings.com)

**NEW DELHI**

**Ms. Swati Agrawal**  
13th Floor, E-1 Block, Videocon Tower,  
Jhandewalan Extension, New Delhi - 110 055.  
Cell: +91-98117 45677  
Tel: +91-11-4533 3200  
E-mail: [swati.agrawal@careratings.com](mailto:swati.agrawal@careratings.com)

**CHENNAI**

**Mr. V Pradeep Kumar**  
Unit No. O-509/C, Spencer Plaza, 5th Floor,  
No. 769, Anna Salai, Chennai - 600 002.  
Cell: +91 98407 54521  
Tel: +91-44-2849 7812 / 0811  
Email: [pradeep.kumar@careratings.com](mailto:pradeep.kumar@careratings.com)

**PUNE**

**Mr. Pratim Banerjee**  
9th Floor, Pride Kumar Senate,  
Plot No. 970, Bhamburda, Senapati Bapat Road,  
Shivaji Nagar, Pune - 411 015.  
Cell: +91-98361 07331  
Tel: +91-20- 4000 9000  
E-mail: [pratim.banerjee@careratings.com](mailto:pratim.banerjee@careratings.com)

**COIMBATORE**

**Mr. V Pradeep Kumar**  
T-3, 3rd Floor, Manchester Square  
Puliakulam Road, Coimbatore - 641 037.  
Tel: +91-422-4332399 / 4502399  
Email: [pradeep.kumar@careratings.com](mailto:pradeep.kumar@careratings.com)

CIN - L67190MH1993PLC071691

**HYDERABAD**

**Mr. Ramesh Bob**  
401, Ashoka Scintilla, 3-6-502, Himayat Nagar,  
Hyderabad - 500 029.  
Cell : + 91 90520 00521  
Tel: +91-40-4010 2030  
E-mail: [ramesh.bob@careratings.com](mailto:ramesh.bob@careratings.com)